

Corporate Compliance Forms and Tools Environmental Risk Factors and Mitigating Measures

Risk Factors	Mitigating Measures
 Substantial risk of death or serious bodily injury (knowing endangerment) Significant environmental harm Actual Potential Foreseeability of the incident Hazardous/toxic wastes/materials History of noncompliance/serious past regulatory violations Actue violations Large volumes Long duration Chronic or "ongoing and continuous" violations Clear/unambiguous regulations or permit terms Significant cleanup costs Economic benefits arising from violations/noncompliance Proof of intent (vs. accidental) Degree: "knowing" or "negligent" (Clean Water Act) Type: Witness testimony/whistleblower Notices of violations Emails Reports/memos 	 Effective corporate compliance program Voluntary disclosure of violations Cooperation with authorities Internal investigation Prompt initiation Credible and transparent process Root cause analysis Disclosure Post-violation remedial actions Voluntary cleanup Termination of "bad apple" employees Collateral consequences of violations (potential overkill) Adequacy of civil/regulatory enforcement (proportional enforcement) Adequacy of prosecuting individuals (bad apples vs. bad orchard) Continuous improvements in compliance program/training
Corporate culpability booster	

• Level of participation in violations

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- Pervasiveness of wrongdoing within company
- "Process" crimes
 - Lies/cover-up/concealment
 - Perjury
 - False statements
 - Permitting
 - Investigation
- Obstruction
 - Document destruction
 - Witness intimidation

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