

## Compliance Today – November 2019 Getting invited to the strategy club

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By Gerry Zack

Please feel free to contact me anytime to share your thoughts. +1 612.357.1544 (Cell), +1 952.567.6215 (Direct), [Gerry.zack@corporatecompliance.org](mailto:Gerry.zack@corporatecompliance.org).

- [twitter.com/gerry\\_zack](https://twitter.com/gerry_zack)
- [linkedin.com/in/gerryzack](https://linkedin.com/in/gerryzack)

Reporting results of our compliance work to the board or a committee of the board is one thing, but participating in, or even just listening in on, discussions that affect the direction of the organization is another thing.

Some compliance professionals still struggle gaining any type of access to the board or a committee of the board, and that's not good. But many others, who meet periodically with the board, are limited to simply reporting progress or results to the board. Compliance often does not have a seat at the table when it comes time to discuss strategy or make strategic decisions. Yet that very strategy directly drives future compliance risks of the organization.

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